

To Whom It May Concern

Re: Grandstand 1 (2/F) and Grandstand 2 (6/F) at Shatin Racecourse for The Hong Kong Jockey Club

Yearfull Contracting Limited (Yearfull) was appointed as the Trade Contractor to carry out the fit out works of the captioned project, situated at Shatin Racecourse Grandstand 1 & 2 with a total area of 4,400m². The scope of works included full fitting out of the following:

- Grandstand 1 (2/F)
 - Member's betting hall
 - Lounge & café area
 - Private dining boxes
 - Common facilities (Toilets, Kitchens, Pantries etc.)
- Grandstand 2 (6/F)
 - Seasonal & MME' private boexs
 - Buffet Area
 - Private betting counters
 - Common facilities (Toilets, Kitchens, Pantries etc.)

The project was delivered within an extremely tight and demanding 6 week schedule, determined by the Mid-July to End of August 'Off-Season' whereby no public horse-racing events are held. This required precise and exact advance planning and execution of the works, significant out-of-hours working and necessitated a demanding delivery schedule, all being carried out under what remained a live operational environment for normal off-season staff and users.

The Project Managers dedicated to this project, Jeffeal Au Yeung and Benson Wong had demonstrated a high level of understanding of material specification and delivery and sequencing of works, and these and other Yearfull staff working proactively offered sensible and time-saving solutions to the team for implementation where appropriate, which proved useful for the tight schedule.

Yearfull have delivered high quality work, which we believe was contributed by the teams' effort on planning including for off-site fabrication items such as GRG and wood veneer fixtures and furniture, featured glass and such. This required intensive coordination with various Trade Contractors, sound interpretation of the Client and Consultant's requirements and good quality control of both off-site fabrication and on-site installation works.

With the demanding time and site constraints of this project, Yearfull have demonstrated their capability to soundly manage the works within an extremely tight construction programme, and have acted proactively and cooperatively throughout the project. With the knowledge that Yearfull completed all works within such an exacting timeframe, within budget, and to an acceptable quality, and on the basis of their satisfactory performance on this project, we have no hesitation in recommending Yearfull to any prospective clients for inclusion in their future tenders for similar works.

Yours faithfully,



Danny Kelly
Project Director
CEng, MICE, FCIQB, CEnv, HKIE, RPE
For and on behalf of
Mace Limited
Construction Management Consultants – HKJC Sha Tin Grandstands Renovation Projects

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