

18 April 2017

Reference: Yearfull Contracting (Macau) Limited

To whom it may concern

Yearfull Contracting (Macau) Limited were successfully awarded, through competitive tender, trade packages for the fitout of 900 single bay hotel rooms between L7-L29, the Spa, Health and Fitness Club on L6 and the Le Buffet restaurant fitout on the Parisian Macau Resort with a combined value of \$520 Million (MOP).

The scope of these works involved the design development, supply and installation of general building works and specialist front of house fit out works.

As the Construction Managers of the Parisian development, Hsin Chong Engineering Macau found Yearfull to have a very professional approach and a proactive attitude to dealing with the multitude of problems that typically present themselves during a construction project of this nature.

Yearfull's management team also demonstrated professionalism in dealing with the numerous consultants involved in the project including architects, fire engineers, structural engineers and building surveyors and also established good working relationships with its many sub contractors and suppliers in support of the project works.

Yearfull have a solid team that are well-directed and managed and have a thorough knowledge of project design and delivery stages, construction priorities and what is needed to successfully delivery quality front of house works within tight timeframes.

Yearfull took pride in the works they undertook on the Parisian and fully met our time and quality expectations for these works which where recently completed in Sept 2016.

We would have no hesitation in recommending Yearfull to others and would be comfortable addressing any specific questions or queries from future employers.

Should you have any questions, please do not hesitate to contact me on (853) 6303 1226.

HCEM Engineering (Macau) Limited

Tristan Bibby

Construction Director

TB/wsl